



22-23 April 2020 | Crowne Plaza, Stratford-upon-Avon

DRAFT PROGRAMME Leading your organisation to survive and thrive in challenging times			
DAY ONE			
09.00	Registration & Refreshments		
09.45	Chair's Opening Remarks Alastair McLellan , Editor, HSJ		
10.00	<p>Panel Discussion: An overview of the current provider landscape – assessing the state of play</p> <ul style="list-style-type: none"> • Debate what the NHS needs the provider sector to do for it to deliver and how it could be different if the right success factors were in place • How can we remove the roadblocks that raise our waiting lists, decimate our finances and lead to a disgruntled workforce? • What will it take for the NHS to make substantial improvements to its finances, quality of care, access standards and its people? <p>Session reserved for McKinsey</p>		
10.45	<p>Panel Discussion: Making quality improvement your organisation's core priority</p> <ul style="list-style-type: none"> • What steps are needed to prevent the return of a postcode lottery for care • Incorporating benchmarking and use of data to drive productivity • Adopting GIRFT approaches to reduce variation and improve clinical quality <p>Professor Tim Briggs, Chair of GIRFT and National Director of Clinical Improvement for the NHS, NHS England & NHS Improvement Jenny Lewis, Partner, PA Consulting</p>		
11.30	Morning Refreshments & Networking		
12.00	<p>Interactive Discussion Groups:</p> <p>Join these intimate and focused small-group discussions to share experiences with senior colleagues and get your pressing questions answered. With tables limited to just 12 participants, ensure you sign up early to ensure your place at your preferred 2 tables.</p> <table border="1" style="width: 100%; margin-top: 10px;"> <tr> <td style="background-color: #4a7ebb; color: white; padding: 5px;">Aligning organisational and system led priorities</td> <td style="background-color: #d9e1f2; padding: 5px;">Demonstrating leadership in place-based healthcare systems</td> </tr> </table>	Aligning organisational and system led priorities	Demonstrating leadership in place-based healthcare systems
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	Recruiting and retaining your workforce	Using data and technology to better manage patient flow
	Delivering step-change productivity improvements	Creating successful multi-provider collaborations In association with Cerner
	Accessing capital to develop your estate In association with Serco	Forging effective industry partnerships
13.00	Networking Lunch	
	Stream A: Leadership	Stream B: Transformation
14.00	<p>Session A: Strengthening leadership capability in the NHS</p> <ul style="list-style-type: none"> • Reviewing the leadership pool – are there enough high-calibre leaders? • Understanding the implications of leadership churn and its consequences • Hear examples of really good NHS leadership in outstanding organisations <p>Samantha Allen, Chief Executive, Sussex Partnership NHS FT</p> <p>Chris Long, Chief Executive, Hull University Teaching Hospitals NHS Trust</p>	<p>Session B: Exploring the role of providers in STPs and ICSs</p> <ul style="list-style-type: none"> • How are providers balancing organisational objectives with the wider demands of their healthcare system? • Tips for navigating the lack of a governance framework in emerging place-based systems • Hear examples of successful collaborations occurring outside of STP / ICS models <p>Jacqueline Totterdell, Chief Executive, St George’s University Hospitals NHS FT</p> <p>Richard Murray, Chief Executive, The King’s Fund</p> <p>Lesley Watts, Chief Executive, Chelsea and Westminster NHS FT, Westmiddlesex NHS FT and STP Senior Responsible Office, North West London Region.</p>
14.45	Session Change	

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14.50	<p>Session A: Showing leadership as part of system-based working</p> <ul style="list-style-type: none"> • How can you align priorities and overlapping concerns between multiple stakeholder groups? • Adapting your leadership style to achieve integrated care success • Balancing your organisation’s interests with those of the system <p>Sir Jim Mackey, Chief Executive, Northumbria Healthcare NHS Trust</p> <p>Debbie Fleming, Chief Executive, Poole Hospital NHS Foundation Trust & The Royal Bournemouth and Christchurch Hospitals NHS FT</p>	<p>Session B: Beyond providers – building effective and productive partnerships with PCNs and social care</p> <ul style="list-style-type: none"> • Understand the potential outcomes from positive relationships between providers and PCNS • How are providers evolving as they develop out-of-hospital service models? • Explore what providers can do to integrate with social and primary care <p>Daniel Elkeles, Chief Executive, Epsom and St Helier NHS Trust</p> <p>Thea Stein, Chief Executive, Leeds Community Healthcare NHS Trust</p>
15.35	Afternoon Refreshments & Networking	
16.00	<p>Panel Discussion: Achieve positive cultural change in your organisation</p> <ul style="list-style-type: none"> • What strategic vision is required to successfully implement behavioural and cultural change • Take your trust on a journey towards outstanding by transforming your organisation’s culture • Hear the evidence on the links between clinical excellence and a positive culture • Ensure your strategy is embedded in your organisation through clear vision and storytelling <p>Marianne Griffiths, Chief Executive, Western Sussex Hospitals NHS FT & Brighton and Sussex University Hospitals NHS Trust</p> <p>Richard Mitchell, Chief Executive, Sherwood Forest Hospitals NHS FT</p> <p>Stephanie Gray-Roberts, Clinical & Safety Director, Serco</p>	
16.45	Keynote Session: What the NHS People Plan means for provider board leaders	
17.30	Chair’s Closing Remarks Alastair McLellan , Editor, HSJ	
19.00-23.00	Networking Drinks Reception & Dinner	

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DAY TWO	
08.15	Registration & Refreshments
09.00	Chair's Opening Remarks Alastair McLellan , Editor, HSJ
	Stream A: Workforce
	Stream B: Data and Technology
09.15	<p>Stream A: Driving meaningful and actionable staff engagement</p> <ul style="list-style-type: none"> Learn what successful NHS organisations are doing in terms of real and relentless engagement How the best organisations communicate key priorities and involve their staff in delivering strategy How are vulnerable groups of staff properly represented and demonstrably listened to <p>Ann Marr, Chief Executive, St Helens & Knowsley Teaching Hospitals NHS Trust</p>
	<p>Stream B: Demystifying data for board leaders</p> <ul style="list-style-type: none"> Find out what data should be prioritised for board leaders to understand and regularly review Using serious and meaningful charts to track progress Hear about best practice examples of board data use and what they need to see
10.00	Session Change
10.05	<p>Stream A: Boosting the morale and wellbeing of your workforce</p> <ul style="list-style-type: none"> Find out what practical steps providers are taking to improve the morale of their staff Take away useful examples from other sectors on practical measures that can be implemented How are organisations using WRES standards to accelerate inclusion and diversity <p>Michele Moran, Chief Executive, Humber Teaching NHS FT</p>
	<p>Stream B: Uncovering the tangible benefits of board level involvement in technology and AI</p> <ul style="list-style-type: none"> Better understand the complexity of the digital agenda and what's relevant for you What impact technology is having on the improvement of services How AI is currently being unleashed in real care settings <p>Bob Bell, Chief Executive, Royal Brompton & Harefield NHS FT Caroline Clarke, Group Chief Executive, Royal Free London NHS FT</p>



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		Sam Roberts , Chief Executive, Accelerate Access Collaborative, NHS England & NHS Improvement
10.50	Morning Refreshments & Networking	
11.20	<p>Panel Discussion: Determining the future role of our hospitals – what needs to happen next</p> <ul style="list-style-type: none"> • Join a discussion on what providers need to be doing to achieve the objectives set out in the NHS Long Term Plan • Find out how outstanding NHS providers are flourishing in the current climate • How will providers flourish in a world of system working and what leadership behaviours are required <p>Glen Burley, Chief Executive, South Warwickshire NHS FT, George Eliot NHS Trust & Wye Valley NHS Trust</p> <p>Anita Charlesworth, Director of Research and Economics, The Health Foundation</p> <p>Nigel Edwards, Chief Executive, The Nuffield Trust</p> <p>Sarah-Jane Marsh, Chief Executive, Birmingham Women’s and Children’s NHS FT</p>	
12.00	<p>Closing Keynote</p> <p>Amanda Pritchard, Chief Operating Officer, NHS England & NHS Improvement</p>	
12.45	<p>Chair’s Closing Remarks</p> <p>Alastair McLellan, Editor, HSJ</p>	

NHS Registrations

NHS Provider Chief Executives and Board Members - register your free place [here](#)

Private Sector Partnerships

Please contact [Liam Richardson](#) to understand how you can be part of the Summit or download our brochure [here](#)



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