



Unlocking the potential of integration and collaboration

31 March – 1 April 2022 | Crowne Plaza, Stratford-upon-Avon

DAY ONE

09.00 Registration & Refreshments

09.30 Chair's Opening Remarks
Alastair McLellan, Editor, HSJ

09.40 **Opening Panel**
Driving performance recovery across systems, organisations and places
Supported by TeleTracking

- Innovating and driving improvement within constraints
- Unlocking capacity within organisations and across systems
- Tackling workforce productivity and effectiveness through a new lens
- Putting digital at the heart of recovery

Matthew Cripps, Director of Behaviour Change, NHS England & Improvement
Niall Dickson, Chair, East Kent Hospitals University NHS FT
Neil Griffiths, Chief Executive, TeleTracking
Matthew Shaw, Chief Executive, Great Ormond Street Hospital

10.20 **Panel Discussion**
Unlocking the potential of your ICS
Supported by Cerner

- Working differently, as providers, to deliver impact for staff and populations – what does this mean in reality?
- Transitioning to system thinking as default – challenges and opportunities
- Delivering systemic change for poor performing areas or trusts
- What have been the learnings of first wave ICSs?
- What does success look like in the next 12 months? How can ICSs have an immediate impact on reset and recovery?

Kevin McGee, Chief Executive, Lancashire Teaching Hospitals

	<p>Matt Neligan, Director of System Transformation, NHS England & Improvement</p> <p>Lou Patten, Chief Executive, NHS Clinical Commissioners</p> <p>Patti Wynn, Sales Director, Cerner</p>							
11:00	Morning Refreshments & Networking							
11.30	<p>Interactive Discussion Groups:</p> <p>Join these intimate and focused small-group discussions to share experiences with senior colleagues and get your pressing questions answered. Bringing together 8-10 participants, ensure you sign up early to secure your place at your preferred table.</p> <table border="1"> <tr> <td> <p>(1) ICS oversight, regulation and governance <i>Led by Hempsons</i></p> </td> <td> <p>(2) What are the key enablers to sustain timely and equitable access to planned care pathways? <i>Led by Acumentice</i></p> </td> </tr> <tr> <td> <p>(3) Redesigning the provision of analgesia to optimise patient flow in ED <i>Led by Galen</i></p> </td> <td> <p>(4) Is procuring for value a myth or a reality? <i>Led by BD</i></p> </td> </tr> <tr> <td> <p>(5) What have we learned during the pandemic – and how do we use this to build a flexible, responsive NHS workforce for the future? <i>Led by NHS Professionals</i></p> </td> <td> <p>(6) How can we empower people in their patient journeys? <i>Led by Capita Healthcare Decisions</i></p> </td> </tr> </table>		<p>(1) ICS oversight, regulation and governance <i>Led by Hempsons</i></p>	<p>(2) What are the key enablers to sustain timely and equitable access to planned care pathways? <i>Led by Acumentice</i></p>	<p>(3) Redesigning the provision of analgesia to optimise patient flow in ED <i>Led by Galen</i></p>	<p>(4) Is procuring for value a myth or a reality? <i>Led by BD</i></p>	<p>(5) What have we learned during the pandemic – and how do we use this to build a flexible, responsive NHS workforce for the future? <i>Led by NHS Professionals</i></p>	<p>(6) How can we empower people in their patient journeys? <i>Led by Capita Healthcare Decisions</i></p>
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12:30	Session change							
	Stream A: Reset & Recovery	Stream B: Transformation						
12:35	<p>Panel Discussion</p> <p>Embracing new approaches to flexible working for staffing optimisation</p> <p><i>Supported by NHS Professionals</i></p> <p>To meet the demands of system recovery and the backlog, we'll explore how NHS leaders will need to approach workforce planning differently and the opportunities of flexible working to deliver goals.</p> <ul style="list-style-type: none"> What learnings can we take away from the pandemic in terms of innovation, thinking differently, approaches to flexible working, operating as one team? Putting people in places to care: How can flexible working be better utilised to support agile movement of staff across pathways and physical locations? 	<p>Panel Discussion</p> <p>New approaches to primary care integration and out of hospital care</p> <ul style="list-style-type: none"> How does the formation of ICSs present an opportunity to start a new conversation about the future of primary care? How can we bring all primary care voices to the table – beyond PCNs? How can general practice be better integrated with hospitals, community services and mental health? Exploring areas where primary care and PCNs are working in a fundamentally different way – and how those ideas and lessons can be transferred to other parts of the country <p>Anne Coyle, Managing Director, Out of Hospital Care Collaborative, South Warwickshire NHS Foundation Trust</p>						

	<ul style="list-style-type: none"> ▪ Is there a right mix substantive vs bank staff? ▪ How can the NHS better embrace flexible working as a long-term career? <p>Juliette Cosgrove, Chief Nurse and Director of Clinical Governance, NHS Professionals</p> <p>Richard Mitchell, Chief Executive, University Hospitals of Leicester</p>	<p>Dr Phil Jennings, Chief Executive, Innovation Agency</p> <p>Dr Simon Mitchell, Co-Executive Partner, your health partnership</p>
13:15	Lunch	
14:15	<p>Panel Discussion</p> <p>Leading a digital-first approach to recovery</p> <p><i>Supported by Wolters Kluwer</i></p> <ul style="list-style-type: none"> ▪ Putting digital front and centre of recovery planning: board-level leadership, culture, mindsets, and capability ▪ Investing in the right digital solutions that will drive optimum impact and ROI ▪ How can digital innovation best support clinicians and patients? ▪ Transitioning to a system-wide collaborative approach to digital – tensions and opportunities <p>Deborah Lee, Chief Executive, Gloucestershire Hospitals NHS FT</p> <p>Chris McCann, Interim National Director, Healthwatch England</p> <p>Cheryl Trigg, Business Development Director, Wolters Kluwer</p>	<p>Fireside Chat</p> <p>Establishing a new partnership between NHS and local authorities</p> <p>Strengthening the collaboration between health and local authorities is vital for a patient-centred, integrated service. But in the ICS reconfiguration, how this will be engineered remains unclear.</p> <p>Will this be for the local community to determine, or will this be nationally driven? What structural, organisational and funding changes are required to create the mechanisms for change?</p> <p>In this session we'll explore how to turn good intentions and a desire for change – into a reality.</p> <p>Kate Ardern, Director of Public Health, Wigan Council</p> <p>Tom Stannard, Chief Executive, Salford City Council</p> <p>Matthew Winn, National Director for Community Health Services, NHSE Chief Executive, Cambridgeshire Community Services Trust</p>
14:55	<i>Session change</i>	
15.00	<p>Panel Discussion</p> <p>Reducing bed days: Discovering small wins with big impact</p> <p><i>Supported by Vifor</i></p>	<p>Panel Discussion</p> <p>Delivering value through place-based integration models</p> <p>This session will explore examples of how local placed-based wellbeing services are</p>

	<p>To build elective capacity and drive efficiency ensuring only the right patients are in hospital – is essential. Through two case studies and interactive discussion, we'll explore practical examples of where small wins can drive a big impact. How can we share lessons across the country to ensure the right patients are in hospital? How can we speed up clinical pathways and support earlier discharge and reduce re-admissions?</p> <p>Dr Will Hinchliffe, Kidney Specialist, South Tyneside and Sunderland NHS FT</p> <p>James Prentis, Consultant Anaesthetist, Newcastle Hospitals NHS FT</p> <p>Stella Vig, Consultant Vascular and General Surgeon, Croydon Health Services NHS Trust and National Clinical Director for Elective Care, NHSE</p>	<p>delivering true value for people and stemming flow into emergency care and hospitals. How can we use this as an opportunity to reset partnership working, re-engage staff to work across boundaries and find new innovative ways to achieve productivity gains – and ultimately better services for populations?</p> <p>Mike Bell, Chairman, Croydon Health Services NHS Trust</p> <p>Catherine Johnstone, CEO Royal Voluntary Service Co-chair Richmond Group of Charities</p> <p>Dave Sweeney, Executive Director of Partnerships, Cheshire and Merseyside Health and Care Partnership</p>
15.40	Afternoon Refreshments & Networking	
16:10	<p>Keynote Interview</p> <p>NHS recovery – from vision to reality</p> <p>Sir Jim Mackey, National Director of Elective Recovery Chief Executive, Northumbria Healthcare NHS Trust</p>	
16:50	<p>Panel Discussion</p> <p>Clearing the elective backlog – beyond traditional thinking</p> <p><i>Supported by Induction</i></p> <p>Given the size of the waiting list and significant capacity challenges, provider organisations must find innovative solutions to work faster and smarter.</p> <p>Hear from leaders driving collaboration initiatives, working across organisational boundaries, to deliver impact for patients waiting for treatment through:</p> <ul style="list-style-type: none"> ▪ Faster pathways ▪ New models of care ▪ Increasing capacity <p>James Balmain, CEO, Induction</p> <p>Tara Donnelly, Chief Digital Officer, NHS Transformation Directorate NHSE</p>	

	<p>David Furness, Director of Policy and Delivery, Independent Healthcare Providers Network</p> <p>Andy Hardy, Chief Executive, University Hospitals Coventry and Warwickshire NHS Trust</p>
17.30	<p>Chair's Closing Remarks</p> <p>Alastair McLellan, Editor, HSJ</p>
19.00-23.00	<p>Networking Drinks Reception & Dinner</p>
<p>DAY TWO</p>	
08.15	<p>Registration & Refreshments</p>
08.50	<p>Chair's Opening Remarks</p> <p>Alastair McLellan, Editor, HSJ</p>
09.00	<p>Panel Discussion</p> <p>Balancing 2022/23 pressures and priorities within constraints</p> <ul style="list-style-type: none"> ▪ Reflecting on the current financial environment and the implications, short and longer term ▪ How are organisations balancing national and regional expectations and priorities? ▪ Capital constraints: How to continue investing in NHS estates to support the delivery of new models of care ▪ Managing public expectations who expect faster and better <p>Anita Charlesworth, Director of Research, The Health Foundation</p> <p>Caroline Clarke, Group CEO, Royal Free London NHS FT</p> <p>Chris Hopson, Chief Executive, NHS Providers</p> <p>Richard Murray, Chief Executive, The King's Fund</p>
09.40	<p>Panel Discussion</p> <p>Provider collaboratives: In practice</p> <p><i>Supported by Hempsons</i></p> <ul style="list-style-type: none"> ▪ How to manage the tensions of shared responsibility versus sovereign accountability: Real-life examples, learnings and outcomes ▪ Ensuring a balance of power in the provider collaborative – what mechanisms are available to help manage this risk? ▪ Exploring where and how provider collaboratives are starting to have an impact on population health needs <p>Glen Burley, Chief Executive, Foundation Group of South Warwickshire FT, Wye Valley Trust and George Eliot Hospital Trust</p>

	<p><i>Sheena Cumiskey, Chief Executive, Cheshire and Wirral Partnership NHS Foundation Trust</i></p> <p><i>Andrew Davidson, Partner, Hempsons</i></p>
10.20	Morning Refreshments & Networking
10.40	<p>Fireside Chat</p> <p>Staff wellbeing, engagement, motivation: Making a difference</p> <p><i>Supported by GoodShape</i></p> <p>As one of the biggest challenges facing provider organisations right now, this session will explore practical solutions and inspiring examples from leaders genuinely achieving a meaningful focus on welfare, wellbeing and employee engagement (pre and post pandemic).</p> <ul style="list-style-type: none"> ▪ Optimising the employee experience to attract and retain the best talent – successes and learnings ▪ Designing impactful wellbeing initiatives – what does the data tell us? ▪ Delivering systemic change to ensure BME staff feel more included ▪ How can an improved understanding of wellbeing better inform workforce planning? <p><i>Alun Baker, Chief Executive, GoodShape</i></p> <p><i>Joe Harrison, Chief Executive, Milton Keynes University Hospital NHS FT</i></p> <p><i>Fiona Noden, Chief Executive, Bolton NHS FT</i></p>
11:20	<p>Panel Discussion</p> <p>Taking a whole systems approach to patient flow and care navigation</p> <p><i>Supported by Capita Healthcare Decisions</i></p> <ul style="list-style-type: none"> ▪ With pressures in A&E, as well within primary care and community services increasing exponentially, how can the system work better to resolve both of these issues? ▪ With the full reconfiguration to ICSs, how can we now harness whole systems thinking to fundamentally redesign and develop new sustainable models of care? ▪ What can we learn from international examples as we embrace reset and recovery? <p><i>Daniel Elkeles, Chief Executive, London Ambulance Service NHS Trust</i></p> <p><i>Lena Samuels, Chair Designate, Hampshire and IOW ICS</i></p> <p><i>Dr Charles Young, Group Senior Medical Officer, Capita</i></p>
12.00	<p>Chair's Closing Remarks</p> <p><i>Alastair McLellan, Editor, HSJ</i></p>